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INFORMATION

IN 885657

TOR:100457Z APR 76

CITE

RYBAT

1. GENERAL WALTERS MET WITH [] DEPUTY CHIEF []

_____ HAD ONLY _____

_____ AND

WAS OBVIOUSLY EXPERIENCING SOME DISCOMFORT, ALTHOUGH HE LOOKED

OTHERWISE FIT, ALSO PRESENT WERE [REDACTED] OF THE CENTER

FOR STRATEGIC AND INTERNATIONAL STUDIES, AND

AND COS.

2. [] INQUIRED IF THIS VISIT WAS ONE OF

INSPECTION ON GENERAL WALTERS' PART. GENERAL WALTERS RESPONDED

THAT IT WAS NOT AND THAT RATHER HE WAS FULFILLING A DESIRE OF

LONGSTANDING TO VISIT THE NATION WHICH, ALONG WITH

REPRESENTED ONE OF THE TWO COMING MAJOR POWERS. HE ADDED THAT

NATURALLY HE HAD BEEN BRIEFED ON THE RELATIONSHIP BETWEEN THE

TWO SERVICES AND WAS WELL SATISFIED WITH WHAT HE HAD LEARNED.

INDICATED THAT HE ALSO WAS PLEASED WITH HIS

RELATIONSHIP WITH THE STATION.

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T 829593		EIA610		PAGE 02	
				IN 885657	

TOR:100457Z APR 76

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3. A DISCUSSION ENSUED IN WHICH [] SOUGHT
GENERAL WALTERS' VIEWS ON CHINA AND EXPRESSED HIS OWN TO THE
EFFECT THAT CHINA, JAPAN AND THE USSR ARE INVOLVED IN AN EQUATION
WHICH HAS SEEN MANY CHANGES OVER THE LAST CENTURY² AND A HALF BUT
ONE IN WHICH TWO OF THESE NATIONS SOUGHT TO ALLY THEMSELVES
AGAINST THE THIRD IN VARYING COMBINATIONS. GENERAL WALTERS QUOTED
SUN TZU ON THE THEORY OF WINNING WITHOUT FIGHTING AND BOTH AGREED
THAT OVERT AGGRESSION FOR TERRITORIAL EXPANSION ON THE PART OF
CHINA WAS NOT LIKELY FOR THE NEXT SEVERAL YEARS. HOWEVER,
SUBVERSIVE EFFORT IN BEHALF OF INDIGENOUS DISSIDENT GROUPS IS
MORE LIKELY. GENERAL WALTERS ALSO EXPRESSED THE OPINION THAT
WHEN CHINA BECAME EXPANSIONIST IT WOULD MORE LIKELY EXPAND TO
THE NORTH AND WEST RATHER THAN TO THE SOUTH, BUT THAT THIS WAS
PROBABLY A GOOD MANY YEARS DISTANT.

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4. [] STATED HIS PERCEPTION THAT THE []
HAVE BECOME A TOOL OF THE RUSSIANS AND ARE ATTEMPTING TO ESTABLISH
A SOUTHERN BELT OF INFLUENCE EXTENDING THROUGH []
[] SAID THAT HE THOUGHT THIS WAS A PROBLEM DESERVING
GREATER INTELLIGENCE ATTENTION.

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5. [] ALSO INQUIRED ABOUT [] AND ITS POTENTIAL FOR

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PAGE 03

IN 885657

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TOR:100457Z APR 76

MISCHIEF OR THE CREATION OF STABILITY IN THE

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GENERAL WALTERS POINTED OUT THAT

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FIRST IS THAT

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AND

25X1

SECOND PROBLEM IS

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WITHOUT BUILDING AN APPROPRIATE INFRASTRUCTURE OF MANPOWER AS WELL AS OF MATERIEL. GENERAL WALTERS POINTED OUT THE FALLACY OF ATTEMPTING TO IMPORT MAJOR FACTORS SUCH AS STEEL MILLS WHOLESALE WITHOUT FIRST TRAINING BOTH THE TECHNICIANS AND THE MANAGERS WHO ARE NECESSARY TO PLACE THE MILLS INTO ECONOMIC PRODUCTIVITY. HE ADDED THAT SOME COUNTRIES HAVE ALSO TRIED TO ADAPT AMERICAN MANAGEMENT PROCEDURES WHOLESALE AND FOUND THAT THEY DID NOT FIT THE OBJECTIVE AND CULTURAL CIRCUMSTANCES EXISTING IN THE COUNTRY OF IMPORTATION. HE ALSO STRESSED THAT TECHNICIANS AND MANAGERS, FOR THE MOST PART, SHOULD BE TRAINED ON-THE-GROUND WHERE THEY ARE GOING TO WORK AND NOT SENT TO INDIANA SO AS TO PREPARE FOR RUNNING A FACTORY IN AFGHANISTAN.

6. ADMITTED THAT

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ENCOUNTERED JUST SUCH DIFFICULTIES, BUT PROFESSED THAT

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NEEDED HELP IN ORDER TO REACH THAT POINT OF DEVELOPMENT AT WHICH

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				6			
T 829593				EIA610			
PAGE 04				IN 885657			
TOR:100457Z APR 76				25X1			

25X1 [] COULD SAY "NO" TO BIG POWER PRESSURE. GENERAL WALTERS
 25X1 URGED THAT SUCH HELP BE SOUGHT IN THE FORM OF FOREIGN INVESTMENT
 25X1 WHICH IN [] FOR INSTANCE, AMOUNTED TO APPROXIMATELY THREE
 BILLION DOLLARS ANNUALLY.

7. THERE WAS A BRIEF DISCUSSION OF []
 25X1 ROLE IN THAT COUNTRY. GENERAL WALTERS NOTED THAT AMERICAN PUBLIC
 25X1 OPINION HAD HARDENED SINCE [] SINCE AMERICANS FIND IT MORE
 THAN A LITTLE DISTASTEFUL TO BE AFFRONTED [] HE
 25X1 ADDED THAT IT WAS HIS PERSONAL OPINION THAT [] COTINUED
 TO BE ADVENTURISTIC SOMETHING WOULD HAVE TO BE DONE ABOUT IT AND
 AMERICAN PUBLIC OPINION WOULD SUPPORT NECESSARY ACTION.

3. GENERAL WALTERS ALSO NOTED HIS CONCEPTION OF []
 25X1 [] AS BEING SIMILAR TO THAT OF THE UNITED STATES AND NATO.
 25X1 IN RELATION TO THE OTHER [] NATIONS, [] IS CLEARLY THE
 25X1 [] AND MUST ASSUME THE ROLE OF BALANCE WHEEL IN THE ENTIRE
 ARRANGEMENT. HE SAID THE UNITED STATES WELCOMES THIS KIND OF
 REGIONAL ARRANGEMENT, WHICH HELPS TO PRODUCE REGIONAL SECURITY
 AND DEVELOPMENT TO THE BENEFIT OF ALL INVOLVED AS WELL AS TO
 THE BENEFIT OF THE UNITED STATES.

9. [] EXPRESSED HIS APPARENTLY SINCERE HOPE

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1		4	
2		5	
3		6	

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T 829593

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PAGE 05-05

IN 885657

TOR:100457Z APR 76

25X1 THAT GENERAL WALTERS WOULD FIND ADDITIONAL OPPORTUNITIES TO
VISIT [] AND SAID THAT HE WAS WELCOME AT ANY TIME.
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